

United Nations Development Group Iraq Trust Fund
Project # 66995: C10-11
Date and Quarter Updated: 01 April – 30 June 2012
2nd Quarter 2012

Participating UN Organisations: UNDP (Lead), ILO, UNIDO, FAO, UNOPS, UN-HABITAT, UNIFEM (changed to UNWOMEN)	Sector: Governance & Human Development (C) SOT: Economic Recovery and Development
Government of Iraq – Responsible Line Ministry: Over-all responsibility: Prime Minister’s Office Advisory Commission Upstream coordination through Task Force on Economic Reforms (TFER) and its Working Groups (WG): <ol style="list-style-type: none"> 1. Legislative Revision, 2. State-Owned Enterprise Restructuring, 3. SME Development, 4. Investment Policy, 5. Tax Policy, 6. Land Reform, 7. Social Dialogue. <p>The TFER and all WGs are established through COMSEC orders and comprise members from relevant Iraqi government entities¹, Central Bank, National Investment Commission. They also define membership for representatives of private sector and unions², and other relevant Iraqi stakeholders³.</p> <p>Downstream activities in Erbil, Anbar, and Basrah are coordinated through PSDP-I Governorate Steering Committees (GSC) with representation of relevant local Government of Iraq (GoI) counterparts⁴.</p>	

Title	Private Sector Development Programme for Iraq				
Geographic Location	National upstream-level and three priority governorates: Basrah, Al’ Anbar and Erbil.				
Project Cost	USD 32,870,000 ⁵ Cost sharing and co-funding under discussion with GoI and other partners.				
Duration	48 months				
Approval Date (SC)	4 December 2008	Starting Date	01 January 2009	Completion Date	A no-cost extension granted till 31 December 2012
Project Description	<p>This Programme is conceived and designed with Iraqi stakeholders (public and private), various UN organizations and other international stakeholders in an effort to create and enable an effective, coherent, and comprehensive framework for private sector development in Iraq at both the national and governorate levels in three priority Governorates. It is a means of achieving: i) sustainable and increased employment opportunities; ii) poverty reduction; iii) the enhancement of the legal and regulatory framework which will allow an increase in sustained domestic and international investment; iv) the development of a legal and regulatory framework designed to perpetuate an overall rational, coherent, and economic environment; and v) the diversification the basis of future economic growth in Iraq in a gender inclusive and environmentally sustainable manner.</p> <p>The programme addresses these challenges through two pillars of activities. The first pillar is a national level policy support intervention aimed at shaping a more conducive private sector</p>				

¹ Including Ministry of Planning and Development Cooperation, Ministry of Agriculture, Ministry of Water Resources, State Ministry of Women Affairs, Ministry of Labour and Social Affairs, Ministry of Industry and Minerals, Ministry of Finance.

² Federation of Chambers of Commerce and Industries, Iraqi Federation of Industries (IFI), Iraqi Businessmen Union, Association of Iraqi Businessmen, Association of Iraqi Banks, Iraqi Contractors, Iraqi Federation of Chambers of Commerce and Industries in Basrah, in Erbil, and in Ramadi, etc.

³ Including NGO partners, e.g. Women Leadership Institute, Women Empowerment Organisation, Iraqi Al-Amal Association

⁴ Includes representation provincial councils, Women Higher Commission in Kurdistan, etc.

⁵ The total budget is divided into components for each participating UN agency. Transfer of funds is subject to a three-installment transfer schedule. During the reporting period, the first two tranches of the original budget were transferred to Participating Agencies (USD 22,889,894). In addition, UNIFEM received a PSDP-I budget increase of USD 20,000 to be used for activities unrelated to this Programme.

environment. The second pillar addresses the governorate-level challenges of private sector growth through planning and implementation activities within three selected governorates.

Development Goal and Immediate Objectives

Development Goal:

- Contributes to following Sector Outcomes:
Sector Outcome 1: Improved policies, strategies and related institutional developments that are sensitive to MDGs, social inclusiveness, gender equality and inclusive of those in poverty in terms of positive economic growth;
Sector Outcome 2: Enhance key-sectors of local economies in the most deprived areas.
- Contributes to the UNDAF Priority Area 2 “Inclusive, more equitable and sustainable economic growth” and to foster national capacity and leadership of the development process, within governmental, non-governmental and social institutions, in order to transition the country from the impact of violence and repression characterizing recent decades.
- UNDP implements in line with Country Programme Outcome 4 “GoI has the institutional framework to develop and implement MDG-based pro-poor, equitable and inclusive socio-economic and environmental policies and strategies” and Outcome 5 “Enabling policy and frameworks for rapid economic recovery, inclusive and diversified growth and private sector development” which feed into the UNDAF and NDP.

Immediate Objectives:

- Reflected in Integrated Programme Outcomes:
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development;
IP Outcome 2: Strengthened economic recovery in three governorates in the South, Central and Northern areas of Iraq.

Outputs, Key activities and Procurement

IP Outputs⁶	<p>IP Output 1.1: Strengthened national capacities for private sector development policies.</p> <p>IP Output 1.2: Improved efficiency of the Public Micro Lending Programme and access to business loans.</p> <p>IP Output 1.3. Strengthened operational, regulatory and legislative environment for SMEs development.</p> <p>IP Output 2.1: Local economic strategies and development plans are in line with national and provincial frameworks in three governorates.</p> <p>IP Output 2.2: Economic and social regeneration pilot projects implemented in three selected governorates.</p>
IP Activities	<p>1.1.1 Assist technically a Task Force within the Prime Minister Office to support the formulation, implementation and monitoring of public PSD initiatives of the GoI, and conduct a final programme evaluation;</p> <p>1.1.2 Conduct a comprehensive assessment of legislative, institutional and sectoral needs to assist GoI to properly design policies for PSD;</p> <p>1.1.3 Support the drafting, parliamentary review, and implementation of legislation including SoE corporatisation (amendment of Law 22), privatisation, investment law rules and regulations, land title reform, competition, arbitration, PPPs, mitigation package, agricultural and trade policies;</p> <p>1.1.4 Build the capacity of officials regarding key policy issues for enterprise development, including PPPs, corporatisation and privatisation of SOEs, access to private finance, industrial policy, labour standards, land titling, agriculture, trade and allocation to support the design of relevant legislative and institutional frameworks;</p> <p>1.1.5 Implement investment potential mappings (including sector-specific);</p> <p>1.1.6 Promote social dialog, institutionalise and technically support the organisation of a tripartite consultation mechanism of the Government, Employers and Workers</p>

⁶ As per UNDG/ITF PSDP-I Project Document “5. Results Framework”.

	<p>representatives in the Socio-Economic Council (SEC) of Iraq;</p> <p>1.1.7 Prepare in consultation with the Socio-Economic Council a Private Sector Development Strategy for Iraq, including a strategy for investment, private farming, trade and an economic regional reintegration program proposal;</p> <p>1.1.8 Provide continuous support to the Program to mainstream gender and ensure women's full participation in policy and strategy design.</p> <p>1.2.1 Improve the design and the management of the Governmental guaranteed Micro-Lending Programme of the GoI (implemented by MoLSA and MoIM);</p> <p>1.2.2 Assist with the design and implementation of other mechanisms to enhance access to credit by SMEs;</p> <p>1.2.3 Review of micro-lending legislation and draft of laws and by-laws.</p> <p>1.3.1 Provide assistance for a survey of SMEs (including formal and informal sector);</p> <p>1.3.2 Support GoI Prime Minister's Advisory Board and other concerned ministries for an SME-friendly regulatory framework;</p> <p>1.3.3 Strengthen capacities of business development services and Non-Bank Financial Institutions at the national level.</p> <p>2.1.1 Identify, in a participatory, evidence-based framework, local economic comparative advantage of the target areas;</p> <p>2.1.2. Support local institutions in the production of Local Economic Recovery (LER) strategies in harmony with Provincial Development Strategies (PDS);</p> <p>2.1.3 Strengthen governorate-level institutions to implement and sustain local development planning capacities;</p> <p>2.1.4 Promote gender mainstreaming and women participation in local strategies and plans.</p> <p>2.2.1 Direct implementation of pilot projects and support local governor's office and line ministries at the governorate-level to identify priorities and implementing their programs in the following sectors: Key Economic Infrastructure (UNDP); Agriculture (FAO); Industries (UNIDO); Business Development Services (ILO/IOM); Micro-lending (UNDP); Construction and Development Companies (UN-HABITAT).</p>
Procurement (major items)	None
Major Activities Undertaken from initiation till present reporting	<ul style="list-style-type: none"> • Cabinet-endorsed establishment of Task Force for Economic Reforms and seven Working Groups with membership of relevant Iraqi state entities and private sector <ul style="list-style-type: none"> ○ Legislative Assessment and Revision ○ SOE Restructuring ○ SME Development ○ Tax and Financial Policy ○ Investment Policy ○ Land Management Reform ○ Social Dialogue • Submission of Preliminary Legislative Assessment Report (covering investment, commercial, public procurement and privatization core areas as well as assessments in area of agriculture, labour, land regime, SMEs, and gender) and development Draft Law for Economic Reforms, Investment Law, Free Zone Law and general Private Public Partnership Law (and guidelines). • MoU signed between UNDP (on behalf of UN PSDP-I agencies) and World Bank on cooperation in support to development of Roadmap for SOE Restructuring. • MoU signed with Unioncamere (Italian Federation of Chambers) on cooperation in support of Iraqi Chambers of Commerce and business processes. • Agreement with GoI and other key Iraqi stakeholders on SME development activities (including on establishment of SME agency) and preparations MSME survey (including coordination with COSIT) as well as submission of paper "Reforming governmental micro-lending in Iraq for employment generation".

- Completion of “Preliminary Institutional, Legal and Technical Assessment Administration and Management” report for land management reform and agreement with GoI and other key Iraqi stakeholders on development of Land Policy for Iraq.
- Preparations undertaken for investment mapping.
- Preliminary Tax Policy Design Framework developed.
- Completion of generic structure for Agriculture Private Sector Strategy and approval by Iraqi counterparts.
- Establishment of GSCs at governorate level (Erbil, Basrah, Anbar) and initiation of various downstream activities.
- Completion of draft Policy Paper on COSIT Economic Analysis Unit and shared with COSIT.
- Completion White Paper on women’s participation in employment and private sector development.
- Significant progress achieved in coaching assistance to the Ministry of Industry and Minerals on the formulation of Iraq’s Industrial Strategy and Policy.
- Approval of Roadmap for Restructuring of State-Owned Enterprises by the Iraqi Cabinet (31 August 2010, Cabinet Decision #314), including social mitigation measures and reference to the continued support role of United Nations and World Bank; assignment of SOE Restructuring Focal Points in ministries and commencement of establishment of Restructuring Units within ministries and preparation for formation of cross-ministerial Restructuring Support Teams.
- Completion of diagnostic report for national investment mapping.
- Endorsement Iraqi counterparts of detailed training concept notes for downstream capacity building by FAO.
- Launch of UN Global Compact (UNGC) and Iraq Local Network. Initial steps taken to set up a governance structure and MOU signed between the Iraq Network and UNGC Headquarters, marking the formalization of the Iraq Local Network according to global standards.
- Cost sharing agreement was signed with Ministry of Planning of KRG for the Socio Economic Infrastructure Assessment in December 2012 with contributions of USD 750,000 USD from KRG.

Total Funds Committed and Disbursed as of 30 June 2012

Agency	Total Approved Amount [in USD]	All Three Tranches Received [in USD]	Rate of Funds Committed (against 1st, 2nd and 3rd Tranche)	Rate of Funds Disbursed (against 1st, 2nd and 3rd Tranche)
(a) UNDP	9,750,000	9,750,000	95%	84%
(b) ILO	3,002,966	3,002,966	73%	64%
(c) UNOPS	5,897,034	5,897,034	82%	81%
(d) UNIDO	7,700,000	7,700,000	86,55%	63,39%
(e) FAO	3,300,000	3,300,000	59%	56%
(f) UN-HABITAT	2,000,000	2,000,000	95%	67%
(g) UNWOMEN	1,220,000	1,220,000	53%	48%
Total	32,870,000	32,870,000	84%	72%

A. UNDP

Funds Committed	USD 9,305,550	% of received	95%
Funds Disbursed	USD 8,224,879	% of received	84%
Forecast final date	December 2012	Delay (months)	12

Direct Beneficiaries	Number of Beneficiaries⁷	% of planned (current status)⁸
Men	n/a	n/a
Women	n/a	n/a
Children	n/a	n/a
IDPs	n/a	n/a
Others	n/a	n/a
Indirect beneficiaries	All citizens of Iraq.	n/a
Employment generation (men/women)	n/a	n/a

Quantitative achievements against objectives and results		
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development		
Output 1.1: National capacities for private sector development policies are strengthened	% of planned	92%
Output 1.2: Improved efficiency of the Public Micro Lending Programme and access to business loans	% of planned	50%
IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq		
Output 2.1: Local economic strategies and plans developed in line with national and provincial frameworks in three governorates	% of planned	90%
Output 2.2: Economic and social regeneration pilot projects implemented in three selected governorates	% of planned	67%

Qualitative achievements against objectives⁹ and results		
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development		
1.1.1 Technical support is provided to the taskforce working within the Prime Minister Office to formulate, implement and monitor the public PSD initiatives of the GoI.	<i>1.1.1 100% achieved</i>	<i>[Activity led by UNDP: achievement rate at 100%]</i> 2 April 2012: launch of the project with the Ministry of Trade (MoT), Company Registration Office, to provide a turn-key solution including provision of training to the MoT staff, and of specialized equipment and software for digitizing the new company registration applications and of the accumulated backlog of registration documents; Follow-up on collaboration with UNDP Poland to promote the triangular cooperation Government of Iraq – Government of Poland – UNDP, including plan for training and experience-sharing activities for the remainder of 2012 (within the framework agreement between UNDP Iraq and UNDP Poland); May 2012: Workshop conducted with UNDP Istanbul International Center for Private Sector in Development (IICPSD) and with the participation of the Task Force for Economic Reforms (TFER) and working groups to discuss progresses and share experiences by Turkish and international counterparts. – April 2012: meetings of the UNGC Iraq Network Steering Committee in Baghdad, including discussions with a number of companies members of the UNGC Network (Taha Partner

⁷ Number of beneficiaries may not be quantified as the current interventions are on a policy, advisory and legislative level benefitting the Government of Iraq and designated governorates.

⁸ The project document does not define concrete numbers of beneficiaries to be targeted.

⁹ Terminology in line with this reporting format (page 2): IP Outputs as ‘immediate objectives’.

		<p>Group, Al Ataba, Rits Company, and Safar Group) to discuss joint projects related to environment, anti-corruption, women economic empowerment, as well as organizational support to the work of the Network;</p> <p>May 2012: First training on UNGC management model conducted in partnership with Deloitte Consulting in Baghdad. About 20 Local Network (LN) members attended the training from Baghdad, Mosul, Basra and Najaf. Proposals and joint activities in the areas of environment and transparency were also discussed with LN members during the meeting.</p> <p>June 2012: Regional Workshop on ‘Enhancing Transparency in the Private Sector in Arab Countries and the Roles of Different Stakeholders’, held in Tunis in the framework of the regional project on “Anti-Corruption and Integrity in the Arab Countries” (ACIAC) with focus on the role of private sector. Three participants from the UNGC Iraq Network attended to exchange and learn from other partners in the region and discuss a common framework for business actions to enhance transparency in Arab countries.</p> <p>June 2012: Rio+20 Corporate Sustainability Forum and Conference on Sustainable Development, X Annual Local Network Forum – a delegation from Iraq UNGC LN attended the meetings, including 5 participants from both Iraqi private sector and Government (Council of Ministers Secretariat and Ministry of Planning). The Iraqi representatives presented on the situation in Iraq and on progresses in private sector development as related to sustainable practices and CSR, particularly through the UNGC Iraq Network.</p>
1.1.2 A comprehensive assessment of legislative, institutional and sectoral needs to assist GoI to properly design policies for PSD is in place.	1.1.2 A	<p><i>[Activity supported by UNDP]</i></p> <p>All legislative assessment reports, including UNDP contributions, have been completed and compiled by UNIDO, for official distribution in July.</p>
1.1.3 Draft legislation related SoE corporatization (amendment of Law 22), privatization, investment law rules and regulations, land title reform, competition, PPPs, mitigation package, agricultural and trade policies are available	1.1.3 100% achieved	<p><i>[Activity led by UNDP: achievement rate at 100%]</i></p> <p>Nothing to report.</p>
1.1.4 Increased knowledge of officials regarding key policy issues for enterprise development to support the design of relevant legislative	1.1.4	<p><i>[Activity supported by UNDP]</i></p> <p>Nothing to report.</p>

and institutional frameworks		
1.1.6 A tripartite consultation mechanism of the Government, Employers and Workers representatives in the Socio- Economic Council of Iraq is available to promote social dialogue	1.1.6	[Activity supported by UNDP] April-June 2012: contribution to the tripartite consultation mechanism through advancement of the UNGC Iraq Network as a platform to strengthen private-public partnerships and dialogue.
1.1.7 A comprehensive Private Sector Development Strategy for Iraq is available.	1.1.7. 50% <i>achieved</i>	[Activity led by UNDP: achievement rate at 50%] May 2012: during the workshop in Istanbul with the TFER, an agreement was reached with UNDP IICPSD to have the PSD Strategy component implemented by IICPSD. Several sections of the strategy prepared by the agencies according to specialization areas are finalised and agreed to feed into the Strategy.
1.2.1 Improved management of the Governmental guaranteed Micro-Lending Programme (implemented by MoLSA and MoIM)	1.2.1. 70% <i>achieved</i>	[All three activities led by UNDP: achievement rate at 70% (1.2.1), 20% (1.2.2) and 40% (1.2.3)] April 2012: UNDP, together with USAID and CGAP (Consultative Group to Assist the Poor) organised the Iraq Microfinance Policy Forum in Erbil to discuss and decide Iraq's legal, regulatory and policy framework for microfinance. Senior government officials and microfinance experts from Asia, Europe and the Arab region attended the meeting.
1.2.2 Enhanced mechanisms to access to credit by SMEs	1.2.2. 20% <i>achieved</i>	
1.2.3 Draft laws and by-laws related to GoI micro lending programme are available.	1.2.3. 40% <i>achieved</i>	
IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq		
2.1.3 Strengthen governorate-level construction and development institutions to implement and sustain local planning capacities.	2.1.3. 90% <i>achieved</i>	[Activities 2.1.3 and 2.2.1a (Key Economic Infrastructure) and 2.2.1e (Micro-lending) led by UNDP: achievement rates at 90% (2.1.3), 70% (2.2.1a) and 65% (2.2.1e)] Regular meetings of the Governorate Steering Committees (GSC) in the three pilot Governorates continued. Specific activities included: <u>Anbar and Basra:</u>
2.2.1 Technical support provided to identify priorities and program implementation in the sectors of Key Economic Infrastructure and Micro-lending	2.2.1a 70% <i>Achieved</i> 2.2.1e 65% <i>achieved</i>	April-June: Support to the Development of the Electricity Distribution master plan for the next ten years continued through capacity building of the planning teams at the Electricity Distribution Directorates, and by equipping the team and the directorates with the latest technology to analyze the grid Such training and technologies were provided by CYME, the Canada based software development company that has been awarded a contract by UNDP Iraq to supply power engineering software CYMDIST to Basra and Anbar governorates.

		<p>In consultation with the GSC members, priority sectors to be covered by the microfinance institutions (MFIs) and key beneficiaries were identified and reflected in the contracts with the MFIs.</p> <p><u>Erbil:</u> April- June: following the signature of the Cost-Sharing Agreement for the Socio Economic Infrastructure Needs Assessment (SEINA) between KRG and UNDP-PSDPI, a Senior Economist was recruited to lead the project and three scouting missions took place (7-13 February, 28 February - 8 March and 28 April - 3 May) involving the PSDP-I team and technical staff. The main mission was conducted between 25 May and 17 June, with a final In addition to the enormous subsidies to the Electricity and Water sectors, the SEINA exercise revealed alarming realities pertaining to infrastructure in the Region especially pertaining to the Environmental hazards in the context of surface water contamination and excessive usage of underground water. The first draft SEINA report is expected in late July.</p> <p>Two workshops were held in preparation for the establishment of the Economic Development Unit (13 - 15 March and 7 May 2012). Efforts are ongoing on supporting the already existing Planning Unit at the Governorate of Erbil.</p> <p>April- June: evaluation of the contracted MFIs for Basra and Anbar ongoing; subsequently, MFIs will be contracted for Erbil.</p>
Procurement (major items)		<p>Purchase and delivery of the CYMEDIST software and the associated Dongles to Governorates of Basrah and Anbar</p> <p>Purchase and delivery of first part of the Equipment required for data collection including GPS devices, Laptop computers and Digital Cameras</p>

Main Implementation Constraints and Challenges

Substantive Challenges

- Protracted government bureaucratic procedures hamper some UNDP activities. For example the MOU with the Ministry of Oil (MOO) still lagging behind as it needs the endorsement of COMSEC.
- Political instability and internal conflicts delay and potentially hinder the implementation plan.
- The intervention of some individuals in the Anbar Governorate Steering Committee work led to create obstacles to the programme components.
- The lack of knowledge by some local government entities about the UN agencies programmes and activities led to mix up between UN and other parties working in the governorate.

Management / Logistic Challenges

- Security restrictions make it difficult to travel to field locations and to interact with project stakeholders on the ground.
- Staff reduction and limitations in human resources in the PSDP-I UNDP team and in partner agencies, including PSDP-I Programme Director, caused management changes and affected implementation in a number of activities led and supported by UNDP.
- Delay in delivering the procured items due to non-consistency in the customs regulations in various entry points (i.e. Baghdad International Airport and Basrah International Airport)
- MFI contracts were not properly phrased to ensure continuous flow of report throughout the lending and pay back cycles
- The Governmental decisions led to confusion in dealing with the counterparts, like the sudden separation Anbar electricity distribution directorate in to two directorates Ramadi and High Euphrates.

**B. ILO and
C. UNOPS**

Funds Committed¹⁰ ILO	USD 2,203,586	% of received	73%
Funds Disbursed ILO	USD 1,922,179	% of received	64%
Funds Committed UNOPS	USD 4,828,107	% of received	82%
Funds Disbursed UNOPS	USD 4,801,934	% of received	81%
Forecast final date	On Schedule	Delay (months)	0

Direct Beneficiaries	Number of Beneficiaries	% of planned (current status)
Men	328	85%
Women	82	85%
Children	-	
IDPs	-	
Others	-	
Indirect beneficiaries	1910	80%
Employment generation (men/women)	60 (12 women, 48 men)	80%

Quantitative achievements against objectives and results		
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development		
Output 1.1: National capacities for private sector development policies are strengthened.	% of planned	80%
Output 1.3: Strengthened operational, regulatory and legislative environment for SMEs development	% of planned	70%
IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq		
Output 2.1: Local economic strategies and plans developed in line with national and provincial frameworks in three governorates.	% of planned	90%
Output 2.2: Economic and social regeneration pilot projects implemented in three selected governorates.	% of planned	90%

IP Outcome 1: The policy and regulatory environment is more conducive to private sector development	
1.1.1 Technical support is provided to the taskforce working within the Prime Minister's Office to formulate, implement and monitor the public PSD initiatives of the GoI.	<i>[Activity supported by ILO/UNOPS]</i> Nothing to report.
1.1.2 A comprehensive assessment of legislative, institutional and sectoral needs to assist GoI to properly design policies for PSD is in place	<i>[Activities supported by ILO/UNOPS: achievement rate at 80%]</i> Nothing to report
1.1.3 Draft legislations related to SOE corporatisation (amendment of Law 22), privatisation, investment law rules and regulations, land title reform, competition, PPPs, mitigation	

¹⁰ All expenditure figures are estimates only. For accurate financial reporting please refer to Agency-individual certified financial reports.

package, agricultural and trade policies are available	
1.1.4 Increased knowledge of officials on key policy issues for enterprise development to support the design and implementation of relevant legislative and institutional frameworks	<i>[Activity supported by ILO/UNOPS]</i> Nothing to report.
1.1.6 A tripartite consultation mechanism of the Government, Employers and Workers representatives in the Socio-Economic Council of Iraq is available to promote social dialogue	<i>[Activity led by ILO/UNOPS: achievement rate at 80%]</i> Nothing to report.
1.1.7 A comprehensive Private Sector Development Strategy for Iraq is available.	<i>[Activity supported by ILO/UNOPS]</i> Nothing to report
1.3.1 A survey of SMEs including formal and informal sector is available	<i>[Activity led by ILO/UNOPS: achievement rate at 75%]</i> <ul style="list-style-type: none"> Final reports are being drafted, based on the data collected through the first and second SME survey. Reports will be published publicly in a SME conference held in Baghdad in June/July 2012.
1.3.2 GoI High Economic Committee and concerned ministries are supported to formulate legislative strategies for SMEs-friendly regulatory framework	<i>[Activity led by ILO/UNOPS: achievement rate at 80%]</i> Nothing to report.
1.3.3 Strengthened national capacities of business development services and Non-Bank Financial Institutions.	<i>[Activity led by ILO/UNOPS: achievement rate at 60%]</i> Nothing to report
IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq	
2.1.1 Identify, in a participatory, evidence-based framework, local economic comparative advantage of the target areas	<i>[Activity led by ILO/UNOPS: achievement rate at 90%]</i> ILO/UNOPS hired and trained three consultants to support the groups of experts nominated by the Governors in Anbar, Basra and Erbil, in the territorial diagnosis and the identification of economic development projects. The consultant for Basra has been trained in Beirut, while the other two have been trained in Erbil.
2.1.2 Local economic recovery (LER) strategies are in harmony with Provincial Development Strategies (PDS)	<i>[Activity led by ILO/UNOPS: achievement rate at 90%]</i> A strategic meeting with the key KRG stakeholders in Erbil was organized under the aegis of the KRG Ministry of Planning and the Governor's office of Erbil, to discuss the pros and cons of different options to strengthen the capacity of provincial authorities in identifying relevant economic development projects. Stakeholders representing several KRG Ministries, Erbil Province authorities, academia and the private sector, shortlisted a few options. These will be further discussed during the next GSC meeting and the Governor's Office will analyze the outcomes and inform the participants on what the next step will be. The Governor's Office will also consult with the High Economic Council. The MoP stated that the Ministry will be the direct focal point for international organizations regarding this matter. ILO/UNOPS

	<p>drafted a full report of the meeting and submitted to the MoP and the Governor's Office for their consideration and comments. ILO/UNOPS also drafted the terms of reference of the proposed entity.</p>
<p>2.2.1 Technical support provided to identify priorities and program implementation in the sector of Business Development Services. Specific area identified in the ProDoc.</p>	<p><i>[Activity 2.2.1d (Business Development Services) led by ILO/UNOPS: achievement rate at 90%]</i></p> <p>An assessment of the organizational, technical and financial sustainability of the Business Information Centers (BIC) was conducted with the support of a consultant who interviewed members of the Board of Directors of the Chambers of Commerce and the staff of the BICs.</p> <p>The assessment has informed the decision to provide further training to the BICs on: how to conduct a market analysis of business development services; how to develop a business plan; how to develop a marketing strategy and how to run day-to-day operations. Consultants for this work have been shortlisted.</p> <p>In May 2012, a four-day workshop was conducted in Erbil to agree on the basics for the institutionalization and hand-over of the Start and Improve Your Business Programme, in consultation with the CoCs and the BICs. The workshop gathered views and reach a consensus over the institutionalization modalities of roles and responsibilities related to the programme implementation.</p> <p>During the first week of June, the Improve Your Business (IYB) TOT was conducted in Beirut for 17 best among the 29 graduates of the SYB training conducted last year. Trainees were trained on IYB manual and now they are expected to deliver trainings and meet the requirements to be certified as IYB trainers. They will receive a refresher TOT during the last quarter; the certification will follow if they meet the requirements.</p>
<p>Procurement (major items)</p>	<p>Nothing to report.</p>
<p>Main Implementation Contraints and Challenges</p>	
<p>Substantive challenges: The Head of the Erbil BIC has been changed for the third time, due to poor performance of the previous one, which has severely delayed activity implementation. The new Head needs to be trained and to get familiar with the program; she needs to prepare a work plan and get the endorsement of the CoC Board of Directors. ILO/UNOPS recommended close collaboration with the BIC in Sulaymaniah, which is operational since 20089.</p> <p>Management/Logistic challenges: Limited Slots available for International staff coming to Baghdad and this affects in a way holding events in Baghdad or for the International staff to attend meetings on time.</p> <p>Limited movement for International staff when meeting with Iraqi counterparts and government in the red zone.</p> <p>Complicated procedure for getting Iraqi counterparts in the International zone and limited number of SSI escorts available to handle visitors' requests.</p>	

D. UNIDO

Funds Committed	USD 6,664,666.56	% of received	86.55%
Funds Disbursed	USD 4,881,143.05	% of received	63.39%
Forecast final date	On Schedule ¹¹	Delay (months)	0

Direct Beneficiaries	Number of Beneficiaries¹²	% of planned (current status)¹³
Men	n/a	n/a
Women	n/a	n/a
Children	n/a	n/a
IDPs	n/a	n/a
Others	n/a	n/a
Indirect beneficiaries	All citizens of Iraq.	n/a
Employment generation (men/women)	n/a	n/a

Quantitative achievements against objectives and results		
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development		
Output 1.1: National capacities for private sector development policies are strengthened.	% of planned	100%
IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq		
Output 2.2: Economic and social regeneration pilot projects implemented in three selected governorates.	% of planned	70%

Qualitative achievements against objectives and results	
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development	
1.1.1 Technical support is provided to the taskforce working within the Prime Minister's Office to formulate, implement and monitor the public PSD initiatives of the GoI.	<p><i>[Activity supported by UNIDO]</i></p> <p>Regular meetings and discussions held with the TFER, the Programme Director (until her resignation in April) and UN partner Agencies. Advisory assistance also by UNIDO national experts to the TFER Working Groups continued in key policy areas, continued throughout the period, with particular focus on industrial strategy and governance system, and implementation of the SOEs Restructuring Roadmap.</p> <p>In the reporting period co-funding procedures and mechanisms under the Partnership Fund were defined.</p>
1.1.2 A comprehensive assessment of legislative, institutional and sectoral needs to assist GoI to properly design policies for PSD is in place	<p><i>[Activity 1.1.2 led by UNIDO; activity 1.1.3 supported by UNIDO; total achievement rate: 100%]</i></p> <p>All legislative assessment reports including draft laws have been completed and compiled, for official distribution to Iraqi UN partner agencies and other international in July.</p>
1.1.3 Draft legislations related to SoE corporatisation (amendment of Law 22), privatisation, investment law rules and regulations, land title reform, competition,	<p>A final meeting took place with the Head of the Working Group on Legislation, Dr. Kareem, who praised all the work developed by UNIDO and by the other Agencies, hoping that it can continue in the near future for further streamlining priority legislative and regulatory frameworks, under GoI funding. He informed also that the final decision on the Company Law is to keep the two laws 21 and 22 separate, while incorporating in any case UNIDO</p>

¹¹ In the framework of the PSDP-I extension

¹² Number of beneficiaries may not be quantified as the current interventions are on a policy, advisory and legislative level benefitting the Government of Iraq and designated governorates.

¹³ The project document does not define concrete numbers of beneficiaries to be targeted.

<p>PPPs, mitigation package, agricultural and trade policies are available.</p>	<p>recommendations (extracted for the draft prepared for a single law). For the possible continuation of the work, it was eventually agreed that Dr. Kareem would prepare and submit to the Chairman of PMAC a request. Procedures for the final official delivery in July of all work as of June 2012 were also jointly agreed (in particular, a number of CDs containing all assessments and draft s by core area as well as key documents of the IT Platform will be prepared submitted to him, for direct distribution to other Iraqi stakeholders).</p>
<p>1.1.4 Increased knowledge of officials on key policy issues for enterprise development to support the design and implementation of relevant legislative and institutional frameworks.</p>	<p><i>[Activity led by UNIDO: achievement rate at 98%]</i></p> <p><u>Coaching assistance to the Ministry of Industry & Minerals (MIM) on the formulation of Iraq's Industrial Strategy & Policy (ISP):</u></p> <ul style="list-style-type: none"> - Coaching assistance to MIM and the Strategy Working Group continued throughout the reporting period on all strategy report chapters drafted by the Iraqi team; it is expected to terminate mid August. - The final Training & Coaching event was held in Tunis on 16-23 April, with 22 participants from the Iraqi side; the draft 0 of the strategy report prepared by MIM was reviewed and the final structure and contents of the final report to be produced by end of July were discussed and jointly defined. - Within UNIDO PSDPI consolidation project, two MIM sub-sector strategic studies on non oil minerals and solar energy industries (as pilot, for complementing the industrial strategy) were completed and are under final editing for official submission in July. <p><u>Follow up of GoI 212 budget allocations for Partnership Fund and SOEs Restructuring</u></p> <ul style="list-style-type: none"> - Several discussions took place with the Ministry of Industry & Minerals, members of PMAC and partner agencies on the complex and unclear procedures set for access to the Partnership Fund; previous notes and documents were reviewed and the scope of continuation of UNIDO PSDP-I upstream activities (legislation and IT platform defined, in coordination with the Iraqi stakeholders; a draft letter by MIM to the Partnership Committee (Industrial Strategy) was also prepared and discussed with MIM for possible follow up (decision in July). - As agreed with MIM, a draft (UNIDO, UNDP and IICPSD) joint proposal was prepared by UNIDO on the scope of the advisory and technical assistance to the SOE Restructuring Working Group, line Ministries and MIM itself to be funded under 2012 state budget. Following discussions with the Director of Istanbul Centre for PSD and in Baghdad with UNDP country director and other staff, and especially a meeting with the Chairman of PMAC, subsequent steps were agreed for identifying possible direct funding mechanisms, to be addressed in July. - In the framework of UNIDO PSDPI Consolidation project, a survey of all Iraqi SOEs (except for MoF and MoO) was completed and a final assessment produced, currently under final editing for submission and circulation in July; it constitutes a possible additional reference for the GoI for planning and implementing the SOEs restructuring process in Iraq. <p><u>IT based platform to sustain activities in the legislative area:</u></p> <ul style="list-style-type: none"> - The work was completed and a statement of full satisfaction was received from the Head of the Working Group on Legislation, along with the commitment of the WGL to continue utilizing the platform for future work, possible also under additional on the job training (by UNIDO). - The final report and deliverables by the sub-contractor are under preparation for submission early July.

1.1.5 A national investment map is available (including sector and geographic-specific).	<p><i>[Activity led by UNIDO]</i></p> <p><i>Activity already completed in Q4 2012.</i></p>
1.1.7 A comprehensive Private Sector Development Strategy for Iraq is available.	<p><i>[Activity supported by UNIDO: achievement rate for UNIDO inputs: 100%]</i></p> <p>A meeting took place on 7 and 8 June between UNIDO PM and CTA and the team of the subcontractor at its HQs (D'Appolonia co, Genoa, Italy) where all draft reports were reviewed and final inputs provided for their finalization (covering, besides PSD Strategy: SOEs survey assessment and SOEs pilot information system for MIM, PS institutions assessment, two pilot sub-sector studies on non oil minerals and solar energy, investment strategy)</p> <p>Inputs into the PSD Strategy will be provided to UNIDO PSDP Upstream Outputs Consolidation project in July.</p>
1.3.2 GoI Prime Minister's Advisory Board and other concerned ministries supported for an SME-friendly regulatory framework.	<p><i>[Activity supported by UNIDO]</i></p> <p>The harmonization analysis of the proposed (by UNDP) SME legislative framework was completed (<i>see also 1.1.2/1.1.3 above</i>)</p>
1.3.3 Strengthened national capacities of business development services and Non-Bank Financial Institutions.	<p><i>[Activity supported by UNIDO]</i></p> <ul style="list-style-type: none"> • <i>N.A.</i>
<p>IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq</p>	
2.2.1. Technical support provided to identify priorities and program implementation in the sector "Industries"	<p><i>[Activity 2.2.1c (Industries) led by UNIDO: achievement rate at 70%¹⁴]</i></p> <p><u>Rehabilitation of three agro-industrial SOEs in Anbar and Basra governorates:</u></p> <ul style="list-style-type: none"> - Following the launch of international calls for the procurement of the equipment the purchase orders for the equipment were initiated and shipment of the equipment was organized. Final supplies include paper quality testing equipment environmental protection test equipment, smooth glass rollers, etc. - On request of the local counterpart, the organization of tailored capacity building sessions for selected employees of the SOEs was initiated in the first quarter of 2012. In April/May, the project held an advanced training session (one week) planned for 13 managers of the three SOEs in Success in Management and Effective Organization. The workshop was held in Amman, Jordan. In June, a Study Tour in "Advanced Management" was carried out in Istanbul, Turkey. The three-weeks Study Tour covered interactive training sessions and visits to Turkish companies in the sectors of Glass and Ceramics, Paper and Pulp and Petrochemical Industries. - As further agreed with the Ministry of Industry & Minerals, additional and tailored capacity building sessions in the field of Human Resources Management (Beirut), Effective Sales and Marketing (Amman), Productivity and Competitiveness (to be held in July at UNDP Istanbul International Centre for Private Sector Development) and a Partnership study tours to Italy and France supported by local UNIDO ITPOs in the 3rd quarter of 2012, were jointly agreed.

¹⁴ Achievement rate for the planning component of the rehabilitation programme 95%;

	<p><u>Social Mitigation programme with ILO complementing the assistance to the three SOEs¹⁵ (preparatory phase):</u></p> <ul style="list-style-type: none"> - A final report covering a first preparatory phase was finalized in May, needing to be completed with additional and more in depth surveys at local level on actual business development dynamics and new opportunities for excess employees. - Funding for a second and final preparatory phase has not been secured yet; discussions are under way with MIM for possible inclusion in the GoI state budget allocation for SOEs restructuring.
Procurement (major items)	Procurement for supply of equipment to the three SOEs initiated during 2011 Q4 progressed in the reporting period according to schedule.

Main Implementation Constraints and Challenges	
<p>What already reported in the previous quarterly reports, in terms of general logistic and security constraints, is substantially re-confirmed.</p> <p>Working conditions in Baghdad became heavier due also to lack of UNAMI personnel (PSDs) for escorting UN staff; a meeting that was planned to take place in July in the Ministry of Industry & Minerals (also with the Minister) had to be cancelled.</p> <p>Following the resignation of the Programme Director, PSDPI Programme Management structure by UNDP needs to be clarified.</p> <p>As already highlighted, the main implementation constraint from an operational point of view is constituted by the impossibility to work side by side with the beneficiaries located in the red zone of Baghdad.</p>	

¹⁵ This programme is not funded by PSDP-I resources.

E. FAO

Funds Committed	\$ 1,947,944	% of approved	59%
Funds Disbursed	\$ 1,831,567	% of approved	56 %
Forecast final date	31 Dec 2012	Delay (months)	-

Direct Beneficiaries	Number of Beneficiaries	% of planned (current status)
Men	324	100%
Women	102	100%
Children	n/a	n/a
IDPs	n/a	n/a
Others	n/a	n/a
Indirect beneficiaries	All citizens of Iraq.	n/a
Employment generation (men/women)	n/a	n/a

Quantitative achievements against objectives and results		
Outcome 1: Improved policies, strategies and related institutional developments that re sensitive to MDGs, social inclusiveness, gender equality and inclusive of those in poverty in terms of positive economic growth.	% of planned	95%
Output 1.1: Strengthened national capacities for and policies for private sector development.	% of planned	95%
Outcome 2: Enhance key-sectors of local economies in the most deprived areas.	% of planned	70%
Output 2.2: Economic and social regeneration pilot projects implemented in three selected governorates	% of planned	70%

Qualitative achievements against objectives and results	
<ul style="list-style-type: none"> • Procurement procedures of the AIC were determined according to the Regional Knowledge and Information Management Officer, tendering process issued and offers received. • Preparation for the Agricultural Land Study Tour in Germany has been initiated. 	
Outcome 1: Improved policies, strategies and related institutional developments that are sensitive to MDGs, social inclusiveness, gender equality and inclusive of those in poverty in terms of positive economic growth	
Output 1.1: Strengthened national capacities for and policies for private sector development.	<p>OUTPUT 1.1.2 Conduct a comprehensive assessment of legislative, institutional and sectoral needs to assist GoI to properly design policies for PSD</p> <ul style="list-style-type: none"> - The final draft of translated legislations has been sent and shared with UNIDO. (90% OF PLANNED) <p>OUTPUT 1.1.3 Support the drafting, parliamentary review, and implementation of legislation including SoE corporatization (amendment of Law 22), privatization, investment law rules and regulations, land title reform, competition, arbitration, PPPs, mitigation package, agricultural and trade policies</p> <ul style="list-style-type: none"> - Agricultural Land Study tour to be conducted in Germany for Iraqi delegation, participants are from MoA, MoF, MoP, MoC and PMAC preparations for the study tour is under progress - The line ministries have been contacted to get their experts nominations for the study tour that will take place on October 2012.

	<p>OUTPUT 1.1.4</p> <p>Build the capacity of officials regarding key policy issues for enterprise development, including PPPs, corporatization and privatization of SOEs, access to private finance, industrial policy, labour standards, land titling, agriculture, trade and allocation to support the design of relevant legislative and institutional frameworks</p> <ul style="list-style-type: none"> - Activity completed (100% OF PLANNED)
	<p>OUTPUT 1.1.7</p> <p>Private Sector Development Strategy including investment, private farming, trade for the agriculture sector is created.</p> <ul style="list-style-type: none"> - The three studies are expected to be finalized within the next reporting period. (70% OF PLANNED)
<p>Outcome 2: Enhance key-sectors of local economies in the most deprived areas.</p>	
<p>Output 2.2: Economic and social regeneration pilot projects implemented in three selected governorates.</p>	<p>OUTPUT 2.2.1</p> <p>Technical support provided to identify priorities and program implementation in the agricultural sector.</p> <ul style="list-style-type: none"> - Procurement of the specified Software and Hardware has been improved, tender launched and offers were received, and now it is under evaluation process to be sent accordingly to the HQ for finalization. (70% OF PLANNED)

<p>Main Implementation Constraints and Challenges</p> <p>The main constraints during the reporting period pertained to the late response of the Line Ministries, MoA and MoWR, in getting the Draft studies, due to difficulty in communications between the implementing officers in the ministries.</p>
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F. UN-HABITAT

Funds Committed	USD 1,910,203	% of received	95%
Funds Disbursed	USD 1,347,876	% of received	67%
Forecast final date	On Schedule	Delay (months)	0

Direct Beneficiaries	Number of Beneficiaries¹⁶	% of planned (current status)¹⁷
Men	480	n/a
Women	120	n/a
Children	n/a	n/a
IDPs	n/a	n/a
Others	150	n/a
Indirect beneficiaries	All citizens of Iraq.	n/a
Employment generation (men/women)	n/a	n/a

Quantitative achievements against objectives and results		
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development	% of planned	75%
Output 1.1: Strengthened national capacities and policies for private sector development	% of planned	75%
IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq	% of planned	95%
Output 2.1: Local economic strategies and development plans are in line with national and provincial frameworks in three governorates	% of planned	100%
Output 2.2: Economic and social regeneration pilot projects implemented in three selected governorates	% of planned	95%

Qualitative achievements against objectives and results	
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development	
1.1.2 A comprehensive assessment of legislative, institutional and sectoral needs to assist GoI to properly design policies for PSD is in place.	<i>[Activity supported by UN-HABITAT]</i> Land Governance Assessment Framework Study ongoing. Preliminary reports prepared Workshop 6 th June of Land Working Group to agree remaining activities until end Dec 2012
1.1.3 Draft legislations related to SOE corporatisation (amendment of Law 22), privatisation, investment law rules and regulations, land title reform, competition, PPPs, mitigation package, agricultural and trade policies are available.	<i>[Activity supported by UN-HABITAT]</i> Public land management policy under preparation Study undertaken on Fragmentation of Land Ownership
1.1.7 A comprehensive Private Sector Development Strategy for Iraq is available	<i>[Activity supported by UN-HABITAT]</i> Nothing to report.
IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq	

¹⁶ Number of beneficiaries may not be quantified as the current interventions are on a policy, advisory and legislative level benefitting the Government of Iraq and designated governorates.

¹⁷ The project document does not define concrete numbers of beneficiaries to be targeted.

2.1.3 Strengthen governorate-level construction and development institutions to implement and sustain local planning capacities	<p><i>[Activity supported by UN-HABITAT]</i></p> <p>UN-HABITAT under this output is expected to contribute to learning sessions on land and planning issues related to economic recovery within UNDP-PSDPI organised workshops. Other than the workshop organised in Oct 2010 in Istanbul, there have been no further UNDP organised workshops for UN-HABITAT contribution. Based on this, UN-HABITAT assumes this activity is 100% complete</p>
2.2.1 Technical support provided to identify priorities and program implementation in sector of Construction and Development Companies	<p><i>[Activity 2.2.If (Construction and development companies) led by UN-HABITAT: achievement rate at 100%]</i></p> <p>Nothing to report. Training completed</p>
Procurement (major items)	Nothing to report.

Main Implementation Constrains and Challenges
<p>Substantive challenges:</p> <p>Potential that current instability of government may lead to delays in establishing a land policy advisory commission</p> <p>The arrest of the Deputy Prime Minister and resulting political conflicts, coupled with government preparations for the Arab Summit resulted in a difficult work climate</p>

G. UN WOMEN

Funds Committed	USD 642,328	% of received	53.2%
Funds Disbursed	USD 585,550	% of received	48.7%
Forecast final date	On Schedule	Delay (months)	0

Direct Beneficiaries	Number of Beneficiaries¹⁸	% of planned (current status)¹⁹
Men	n/a	n/a
Women	n/a	n/a
Children	n/a	n/a
IDPs	n/a	n/a
Others	n/a	n/a
Indirect beneficiaries	All citizens of Iraq.	n/a
Employment generation (men/women)	n/a	n/a

Quantitative achievements against objectives and results		
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development		
Output 1.1: National capacities for private sector development policies are strengthened	% of planned	65%
IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq		
Output 2.1: Local economic strategies and plans developed in line with national and provincial frameworks in three governorates	% of planned	25%

Qualitative achievements against objectives and results	
IP Outcome 1: The policy and regulatory environment is more conducive to private sector development	
1.1.2 A comprehensive assessment of legislative, institutional and sectoral needs to assist GoI to properly design policies for PSD is in place	<i>[Activity supported by UNWOMEN]</i> Nothing to report.
1.1.7 A comprehensive Private Sector Development Strategy for Iraq is available	UN Women translated the guidelines and recommendations on how to incorporate gender in SME. A first draft is being revised
1.1.8 Gender is mainstreamed in the program ensuring women's full participation in policy and strategy design	<i>[Activity led by UNWOMEN: achievement rate at 45%]</i> UN Women in partnership with State Ministry of Women Affairs draft bylaws for the Businesswomen Association. The drafted bylaws was circulated to the Businessmen Union and Iraqi Chambers of Commerce for their review and comments. UN Women in coordination with the SMOWA conducted a consultation meeting in COMSEC to discuss the available options of establishing a Businesswomen Association. The meeting was attended by the minister of SMOWA, Chair of the Businessmen Union, Chair of Iraqi Chambers of Commerce, and Member from Iraqi Industries Union. The participants in the meeting came up with the following recommendations: 1. Conduct a meeting with Iraqi Chambers of Commerce to further discuss the possibility of establishing the Businesswomen Association under the

¹⁸ Number of beneficiaries may not be quantified as the current interventions are on a policy, advisory and legislative level benefitting the Government of Iraq and designated governorates.

¹⁹ The project document does not define concrete numbers of beneficiaries to be targeted.

	<p>Iraqi Chambers of Commerce because they are functioning under a valid legislated law.</p> <p>2. Conduct a consultation meeting with Iraqi businesswomen to discuss their needs.</p>
<p>IP Outcome 2: Strengthened Economic recovery in three governorates in the South, Central and Northern areas of Iraq</p>	
<p>2.1.3 Strengthen governorate-level construction and development institutions to implement and sustain local planning capacities</p>	<p><i>[Activity supported by UNWOMEN]</i></p> <p>Nothing to report.</p>
<p>2.1.4 Promote gender mainstreaming and women participation in local strategies and plans</p>	<p><i>[Activity led by UNWOMEN: achievement rate at 12%]</i></p> <p>Nothing to report.</p>
<p>Procurement (major items)</p>	<p>Nothing to report.</p>

<p>Main Implementation Constraints and Challenges</p>	
<p>Nothing to report</p>	